

**ADDRESS BY THE  
USP CHANCELLOR, ULU-O-TOKELAU, H. E. ALIKI FAIPULE KERISIANO KALOLO  
AT THE LAUNCH OF THE USP STRATEGIC PLAN 2013 – 2018  
USP LAUCALA CAMPUS, FIJI**

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**His Excellency, the President of Fiji, Hon. Ratu Epeli Nailatikau  
Honourable Ministers  
Mr Ikbal Jannif, Pro-Chancellor & Chair of Council  
Ms Fekita Utoikamanu, Deputy Chair of Council  
Professor Rajesh Chandra, Vice-Chancellor & President  
Excellencies and Members of the Diplomatic Corps  
Heads and Representatives of CROP and International Organizations  
Senior Government Officials & Heads of Statutory Organizations  
Ms Faye Yee, Chair of the USP Finance and Investments Committee  
Mr Ioane Naiveli, Chair of the USP Audit and Risk Committee  
Members of the Council, Senate & FIC  
Members of SMT & Staff of the University  
Students  
Distinguished Guests  
Ladies and Gentlemen**

**Malo Ni! Greetings All and Bula Vinaka,**

Thank you very much for the honour bestowed on me and the people of Tokelau to officiate on this occasion of the launch of the University's Strategic Plan 2013-2018.

As an enthusiastic participant in the consultations related to the development of this plan, I am extremely gratified by its final production and now the beginning of its implementation.

As the head of one of USP's member countries and the current Chancellor, I am excited and confident that this Plan will grow excellence across this institution, creating by 2018, a university that produces the right type of highly skilled graduates for this region, a university that provides an excellent foundation for leadership, a university that identifies and then creatively addresses development challenges, and a university of which we all can be genuinely proud.

As the Chancellor, I am very impressed with USP and its dedication to providing better and broader services to its member countries. I am particularly impressed with the conviction and clear thinking, the highest standards, and the demand for excellence of its management, and, in particular its Council and its Vice Chancellor Professor Rajesh Chandra, who boldly steered USP decisively in the right direction. USP today is held up as an example of financial prudence, good governance, transparency, and accountability.

I am confident that through the transformation under the Strategic Plan 2010-2012, including complementary management improvement projects, the Strategic Plan 2013-2018 will be a success. Firstly, its collaborative development process united USP, its

members and its stakeholders, all of whom provided input knowing that their views were recorded, considered, and incorporated, based on consensus.

The development of the Plan ensured that there was agreement on the Vision, Mission, and priorities of the University moving forward, which is especially critical given the grand scope and ambition of USP's future direction.

If we are to aim so high, we must be united in our purpose. And that we are. We all agree that USP has the potential to be outstanding by 2018, to produce more research, to provide learning and teaching of the highest quality, and to educate many more of our youth at significantly enhanced and enlarged campuses.

The new Strategic Plan draws on the achievements of the previous Plan, which demanded that the University implement high standards across its operations, and progress was monitored continuously. I believe that the new Strategic Plan is a robust, well-thought out and realistic blueprint for expansion and improvement, which will contribute to USP's on-going success. The vision, determination and skill of USP's leadership will effectively drive the Plan's implementation, with the backing of its members and supporters.

The Strategic Plan 2013-2018 calls for a strengthening of the regional identity of the University, and for substantial improvements to the regional campuses. Better facilities and more services at the regional campuses will support increased enrolments, and will improve both the student experience and learning outcomes. We will also be able to hold more significant events and meetings at the regional campuses. They will become a visible and active part of USP.

As the leader of a small country, I am pleased to see a very strong emphasis on regional campuses, and the support for small countries.

I am confident that at an operational level, the Strategic Plan 2013-2018 will further unite the University's diverse and numerous workforce behind a common goal, of excellence as an institution by 2018. The Plan readily leads to action, and will be monitored closely to ensure that progress is made.

Furthermore, At the institutional level, this Plan will enhance institutional accountability, as members and development partners understand exactly how their funds will be used in the short-term and to which long term purposes they contribute. This Strategic Plan has our full and enthusiastic support, and my government and I as well as other Governments and stakeholders stand ready to work with USP to see its vision of excellence in 2018 become a reality.

Ladies and gentlemen, the Strategic Plan 2013-2018 is therefore not only USP's plan for growth and development for the next six years, but it also has important ramifications for all of USP's member countries. Its success will be shared and felt throughout the region, in better qualified and prepared human resources, in more readily applicable research, and in increased useful dialogue on regional issues and policy-making.

Thank you and congratulations to USP and all of you here tonight who have played a role in creating the Strategic Plan 2013-2018, which is incredibly important to the future of

this university and the human resource development of this region. With some of the brightest minds, and very determined management to implement it, I am sure that it will be a great success.

“I am greatly honoured and pleased to launch the Strategic Plan 2013-2018 and wish USP great success”.

***Fakafetai lahi lele, Thank you, Vinaka Vakalevu***